# Notes to the Financial Statements

for the year ended 31 December 2023

# 1. Reporting entity

Trencor Limited ("Trencor" or "the company") is a company incorporated in the Republic of South Africa. The address of the company's registered office is Suite 304, Sea Point Medical Centre, 11 Kloof Road, Sea Point, 8005. The consolidated financial statements of the company as at and for the year ended 31 December 2023 comprise the company and its subsidiaries (refer to note 3.1), as defined by IFRS 10 Consolidated Financial Statements ("IFRS 10"), together referred to as the "group" and individually as "group entity/ies". For the years ended 31 December 2023 and 2022, the group held cash.

#### 2. Basis of preparation

# 2.1 Statement of compliance

The consolidated and separate financial statements or otherwise referred to as "group" and "company" financial statements have been prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IFRS Accounting Standards) and the South African Institute of Chartered Accountants *Financial Reporting Guides* as issued by the Accounting Practices Committee and *Financial Pronouncements* as issued by the Financial Reporting Standards Council and the requirements of the Companies Act of South Africa. The financial statements were approved by the board of directors on 25 March 2024.

#### 2.2 Basis of measurement

The consolidated and separate financial statements have been prepared on the historical cost basis.

# 2.3 Functional and presentation currency

These consolidated and separate financial statements are presented in South African rand ("SA rand"), which is the company's functional currency. Although there is a foreign operation transacting in foreign currency, the group has elected the presentation currency to be SA rand. All financial information has been rounded to the nearest million, unless otherwise indicated.

# 2.4 Use of estimates and judgements

The preparation of financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and any future periods affected.

# 2.5 Segmental reporting

During 2019, Trencor disposed of the group's last remaining operating segment. Accordingly, there are no segments to report and a segment analysis has not been prepared.

# 2.6 Accounting standards and interpretations effective from1 January 2023

The group has adopted Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2) from 1 January 2023. Although the amendments did not result in any changes to the accounting policies themselves, they impacted the accounting policy information disclosed in the financial statements.

The amendments require the disclosure of material, rather than significant, accounting policies. The amendments provide guidance on the application of materiality to the disclosure of accounting policies, assisting entities to provide useful, entity specific accounting policy information that users need to understand other information in the financial statements.

Management reviewed the accounting policies and made updates to the information disclosed in the accounting policies note 3 Material accounting policies (2022: Significant accounting policies) in certain instances in line with the amendments.

The group also adopted other standards and interpretations which had no impact on the group and company financial statements namely –

- IAS 8 amendment Definition of Accounting Estimates: and
- IAS 12 amendment Deferred Tax related to Assets and Liabilities arising from a single transaction.

# 3. Material accounting policies (2022: Significant accounting policies (refer to note 2.6))

The accounting policies set out below have been applied consistently to all years presented in these consolidated and separate financial statements and have been applied consistently by group entities.

# 3.1 Basis of consolidation

#### Subsidiaries

Subsidiaries are entities controlled by the group.

The group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control commences until the date that control ceases. Intra-group balances and transactions are eliminated on consolidation.

In the case of the company, investments in subsidiaries are carried at cost, less accumulated impairment losses. The investment in TAC Limited ("TAC") is a SA rand-based investment.

# 3. Material accounting policies (continued)

# 3.2 Foreign currency

# 3.2.1 Foreign currency transactions

Transactions in foreign currencies are translated into the respective functional currencies of group entities at exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the exchange rate at the reporting date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the year, adjusted for effective interest and payments during the year, and the amortised cost in foreign currency translated at the exchange rate at the end of the year. Foreign currency gains or losses on monetary items are recognised in profit or loss.

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are translated to the functional currency at the exchange rate when the fair value was determined. Non-monetary items in a foreign currency that are measured based on historical cost are translated using the exchange rate at the date of the transaction. Foreign currency differences arising on translation are recognised in profit or loss.

# 3.2.2 Foreign operations

The assets and liabilities of foreign operations, including goodwill and fair value adjustments arising on acquisition, are translated into SA rand at the exchange rates at the reporting date. The income and expenses of foreign operations are translated into SA rand at the rates at the dates of the transactions. Foreign currency differences are recognised in other comprehensive income, and accumulated in the foreign currency translation reserve.

When a foreign operation is disposed of, the related cumulative amount in the foreign currency translation reserve is reclassified to profit or loss as part of the gain or loss on disposal.

# 3.3 Financial instruments

# 3.3.1 Recognition and initial measurement

Financial assets and financial liabilities are initially recognised when the group becomes a party to the contractual provisions of the instruments.

A financial asset or financial liability is initially measured at fair value plus transaction costs that are directly attributable to its acquisition or issue.

# 3.3.2 Classification and subsequent measurement

Financial assets - Classification

On initial recognition, a financial asset is classified as measured at amortised cost.

A financial asset is measured at amortised cost if it meets both of the following conditions:

- it is held within a business model with the objective of collecting contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets – Subsequent measurement
Financial assets are subsequently measured at amortised cost using the effective interest method.
The amortised cost is reduced by impairment losses.
Interest income, foreign exchange gains and losses and impairment losses are recognised in profit or loss.
Any gain or loss on derecognition is recognised in profit or loss.

The business model assessment of the financial assets is based on the group's strategy and rationale for holding the financial assets. When considering the strategy, the following is considered:

- whether the financial assets are held to collect contractual cash flows:
- · whether the financial assets are held for sale; or
- whether the financial assets are held for both collecting contractual cash flows and to be sold.

Financial assets – Assessment of contractual cash flows In assessing whether the contractual cash flows are solely payments of principal and interest, the group considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition.

Financial liabilities – Classification, subsequent measurement and gains and losses

Financial liabilities are classified as measured at amortised cost. Financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense is recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

# 3.3.3 Derecognition

Financial assets

A financial asset is derecognised when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which a group entity neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

# 3. Material accounting policies (continued)

# **3.3** Financial instruments (continued)

# 3.3.3. Derecognition (continued)

#### Financial liabilities

A financial liability is derecognised when its contractual obligations are discharged or cancelled, or expire. A group entity also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

#### 3.3.4 Offsetting

Financial assets and liabilities are off-set and the net amount presented in the statement of financial position when a group entity has a legally enforceable right to set off the amounts and intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously. Income and expenses are presented on a net basis only when permitted by the accounting standards, or for gains and losses arising from a group of similar transactions.

#### 3.3.5 Restricted cash

Restricted cash is classified as a non-current asset and comprises money market and term deposits held by independent escrow agents in escrow accounts in relation to the indemnity issued by the group (refer to note 20). Restricted cash is carried at amortised cost including interest accrued using the effective interest method, which is included in profit or loss. The carrying value of restricted cash is deemed to be fair value as interest is earned at market related interest rates.

# 3.3.6 Cash investments

Cash investments which main purpose is to meet the liquidity requirements of the group in the ordinary course of business, comprise highly liquid term deposits with original maturities of more than three months. The cash investments are carried at amortised cost which is deemed to be fair value as interest is earned at market related interest rates.

# 3.3.7 Cash and cash equivalents

Cash and cash equivalents comprise money market instruments, term and call deposits and bank balances. Cash and cash equivalents are subsequently measured at amortised cost which is deemed to be fair value as they have a short-term maturity of three months or less.

# 3.3.8 Trade and other payables

Trade payables are subsequently measured at amortised cost using the effective interest method.

#### 3.3.9 Share capital

#### Ordinary shares

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares and share options are recognised as a deduction from equity, net of any tax effects.

#### Dividends

Cash dividends are recognised as a liability in the year in which they are declared.

#### 3.4 Impairment

# 3.4.1 Financial assets

The group recognises loss allowances for expected credit losses ("ECLs") on financial assets measured at amortised cost. At each reporting date, the group assesses whether financial assets carried at amortised cost are credit impaired. A financial asset is credit impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the group's historical experience and informed credit assessment, and including forward-looking information. The maximum period considered when estimating ECLs is the maximum contractual period over which the group is exposed to credit risk. ECLs are a probability-weighted estimate of credit losses.

Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the group expects to receive).

#### 3.5 Revenue

#### Dividend income

In the case of the company, revenue comprises dividend income and is recognised when the right to receive payment is established.

# 3.6 Finance income

# Interest income

Interest income is recognised in profit or loss as it accrues, using the effective interest method.

# 3. Material accounting policies (continued)

# 3.7 Employee benefits

# 3.7.1 Short-term employee benefits

The cost of all short-term employee benefits is recognised during the year in which the employee renders the related service. The accruals for employee entitlements to remuneration and annual leave represent the amount which a group entity has a present obligation to pay as a result of employees' services provided to the reporting date. The accruals have been calculated at undiscounted amounts based on current remuneration rates.

#### 3.7.2 Retirement benefits

A group entity contributed to a defined contribution retirement fund. A defined contribution fund is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to the fund is recognised in profit or loss in the period during which services are rendered by employees.

#### 3.8 Income tax

Income tax comprises current and deferred tax. Income tax is recognised in profit or loss except to the extent that it relates to a business combination, or items recognised directly in equity or in other comprehensive income.

Current tax is the expected tax payable or receivable on the estimated taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The following temporary differences are not provided for: the initial recognition of goodwill, the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit, and differences relating to investments in subsidiaries to the extent that they will probably not reverse in the foreseeable future.

The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, based on the tax rates that have been enacted or substantively enacted at the reporting date. Deferred tax assets and liabilities are off-set if there is a legally enforceable right to off-set current tax assets and liabilities, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax assets and liabilities on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

#### 3.9 Earnings per share

Basic earnings per share is calculated by dividing the profit or loss attributable to shareholders of the company by the weighted average number of shares outstanding during the year.

Diluted earnings per share is calculated by dividing the profit or loss attributable to shareholders of the company by the weighted average number of shares outstanding, after adjustment for the effects of all dilutive potential ordinary shares.

# Headline earnings per share

The presentation of headline earnings per share is mandated under the Listings Requirements of the JSE Limited ("JSE") and is calculated in accordance with Circular 1/2023 *Headline Earnings*, as issued by the South African Institute of Chartered Accountants.

# 3.10 Accounting standards and interpretations in issue but not yet effective

A number of new standards and amendments to standards and interpretations are effective for years beginning on or after 1 January 2024 and 2025, and have not been applied in preparing these financial statements.

The amended standards and interpretations have been considered by the group and determined that they will not have an impact on the group or company financial statements when they become effective.

		Company	
		2023 Rm	2022 Rm
4.	Investment in subsidiaries		
	Ordinary shares at cost Accumulated impairment loss (refer to note 4.2)	377 (366)	377 (366)
		11	11

		Comp	Company		
		Country of incorporation	<b>2023</b> %	2022 %	
4.1	Subsidiaries				
	TAC Limited Trencor Services Proprietary Limited	Bermuda Republic of South Africa	100 100	100 100	

4.2 The recoverable amount of the investment in TAC is equal to the fair value of the net asset value of TAC at year-end. The fair value determination was categorised as level 2 of the fair value hierarchy (refer to note 18.7). In the prior year, an increase of R78 million in the accumulated impairment loss was charged to profit or loss, which arose as a result of the distribution received from TAC, partially reduced by the fluctuating SA rand/US dollar exchange rate.

		Company	
		2023 Rm	2022 Rm
4.3	Income earned from subsidiaries during the year included in profit or loss		
	Dividend received (refer to notes 13.1 and 19.2)	44	307
4.4	Decrease in investment in subsidiaries		
	Distribution received from subsidiary, net of exchange gain of R158 million (refer to note 19.2) Redemption of redeemable preference shares by subsidiary	-	692
	(refer to notes 17.3 and 19.2)	_	1 013

		Assets		Liabilities		Net	
		2023 Rm	2022 Rm	2023 Rm	2022 Rm	2023 Rm	2022 Rm
5.	Deferred tax assets/(liabilities)						
	Deferred tax assets/(liabilities) are attributable to the following:  Group						
	Restricted cash	_	_	(6)	(2)	(6)	(2)
	Tax losses carried forward	-	4	_	_	_	4
	Deferred tax assets/(liabilities) Company	-	4	(6)	(2)	(6)	2
	Restricted cash	_	_	(6)	(2)	(6)	(2)
	Tax losses carried forward	_	3	-	_	-	3
	Deferred tax assets/(liabilities)	_	3	(6)	(2)	(6)	1

Movement in temporary differences during the year:

	Group			Company			
	Balance at the beginning of the year Rm	Recognised in profit or loss Rm	Balance at the end of the year Rm	Balance at the beginning of the year Rm	Recognised in profit or loss Rm	Balance at the end of the year Rm	
2023							
Restricted cash Tax losses carried forward	(2) 4	(4) (4)	(6) -	(2) 3	(4) (3)	(6) -	
	2	(8)	(6)	1	(7)	(6)	
2022							
Restricted cash	_	(2)	(2)	_	(2)	(2)	
Trade and other payables	1	(1)	_	_	_	_	
Tax losses carried forward	1	3	4	_	3	3	
	2	_	2	_	1	1	

		Group		Company	
		2023 Rm	2022 Rm	2023 Rm	2022 Rm
6.	Restricted cash				
	Escrow account	335	293	335	293
	The escrow account in relation to the Halco Trust indemnite (refer to note 20).	es will be held un	til the indemnity	terminates on 31	December 2024
7.	Trade and other receivables				
	Prepayments	3	3	2	2
8.	Cash investments				
	Term deposits – Term exceeding 3 months	962	-	962	_
	Refer to indemnity provided by Trencor in relation to the H	alco Trust indem	nitees in note 20	0.	
9.	Cash and cash equivalents				
	Bank balances	-	3	-	-
	Money market instruments and call and term deposits	117	985 988	1	834 834
	Refer to indemnity provided by Trencor in relation to the H			-	004
10.	Capital and reserves				
	Share capital				
	Authorised				
	Ordinary shares of 0,5 cent each 200 000 000 (2022: 200 000 000) Issued	1	1	1	1
	Ordinary shares of 0,5 cent each 173 534 676 (2022: 173 534 676)	1	1	1	1
	10.1 Holders of these shares are entitled to dividends as	s declared from t		are entitled to or	ne vote per share

The foreign currency translation reserve comprises all foreign exchange differences arising from the translation of the financial statements of the foreign operation. When a group entity is derecognised due to deconsolidation, liquidation or disposal, the accumulated foreign currency translation differences are transferred to profit or loss.

No authorisation has been sought from shareholders to place the unissued shares of the company under the control

515

514

at general meetings of the company.

of the directors.

Foreign currency translation reserve

10.2

Reserves

# 11. Leases

Leases as lessee

The group had a lease for its corporate office which expired on 30 June 2023 and it was not renewed. On 1 June 2023, the group entered into a new lease for alternative premises. The lease liability at 31 December 2023 was R0,1 million.

					Group			
					2023 Rm	2022 Rm		
	11.1	Amounts recognised in profit or loss						
		Interest on lease liability Depreciation			-	0,1 1		
	11.2	Amounts recognised in the statement of cash f	lows					
		Total cash outflow for leases			-	(1)		
			Group		Compan	У		
			2023 Rm	2022 Rm	2023 Rm	2022 Rm		
12.	Trad	e and other payables						
		ned expenses	3	3	2	1		
	Other	payables		1	<del>-</del>	1		
			3	4	2	2		
13.	Operating profit/(loss) before finance income							
	Operating profit/(loss) before finance income is arrived at after taking into account							
	13.1	Revenue						
		Dividend received	_	_	44	307		
	13.2	Other operating income						
		Realised and unrealised exchange gains	105	-	105	158		
	13.3	Expenses						
		Auditor's remuneration  Audit fee – Financial statement audit	1	1	1	1		
		Directors' remuneration and benefits	4	4	2	2		
		Executive – Short-term employee benefits Non-executive – Remuneration	2 2	2 2	- 2	- 2		
		Realised and unrealised exchange losses	-	1	-	_		
14.	Fina	nce income						
		st income	24	00	•	a a		
		h and cash equivalents h investment	21 42	20 –	9 42	1 –		
		tricted cash	15	4	15	4		
			78	24	66	5		

			Group		Compan	y
			2023 Rm	2022 Rm	2023 Rm	2022 Rm
15.	Inco	me tax				
	15.1	Income tax paid				
		Amounts receivable/(payable) at the beginning of the year Recognised in profit or loss Amounts receivable at the end of the year	2 (33) (2)	(1) - (2)	2 (32) (2)	- - (2)
		Amounts paid during the year	(33)	(3)	(32)	(2)
	15.2	Income tax expense/(credit)				
		South African normal – Current – Deferred	33 8	-	32 7	(1)
			41	_	39	(1)
	15.3	Income tax expense/(credit) reconciliation				
		Profit before tax	165	3	202	377
		The income tax expense/(credit) is reconciled as follows: Income tax expense/(credit) at the applicable rate of 27% (2022: 28%) Non-taxable amounts relating to escrow account Non-taxable income – Dividend received (refer to note 4.3) Non-deductible expenses apportioned against dividend received Tax rate differential in respect of foreign income Non-taxable income relating to exchange gain on amounts received from subsidiary (refer to note 4.4) Impairment loss – Investment in subsidiary (refer to note 4.2) Imputed income – Controlled foreign company Income tax expense/(credit) at the effective tax rate	45 (7) - 3 - - - - 41	1 - (4) 4 (1) - - -	55 (7) (12) 3 - - - - 39	105 (4) (86) 4 - (44) 22 2 (1)
					Group	
40	_				2023	2022
16.		ings per share				
	16.1	Weighted average number of shares in issue (millio	n)		173,5	173,5
	16.2	Earnings per share  Basic earnings per share (cents)  Diluted earnings per share (cents)			71,5 71,5	1,7 1,7
	16.3	Headline earnings attributable to shareholders of t	he company (R	m)	124	3
		Headline earnings per share (cents) Diluted headline earnings per share (cents)			71,5 71,5	1,7 1,7

17.1

17. Notes to cash flow statements

Increase in trade and other payables

Cash (utilised by)/generated from operations

	Group		Com	pany
	2023 Rm	2022 Rm	2023 Rm	2022 Rm
s to cash flow statements				
Cash (utilised by)/generated from operations				
Reconciliation of profit for the year to cash (utilised by)/generated from operations:				
Profit for the year Adjusted for:	124	3	163	378
Finance income	(78)	(24)	(66)	(5)
Dividend income	-	_	(44)	(307)
Unrealised exchange gains	(105)	(2)	(105)	(2)
Depreciation		1	_	_
Expenses settled from restricted cash	_	2	_	2
Impairment loss	_	_	_	78
Income tax expense/(credit)	41	_	39	(1)
Operating (loss)/profit before working capital				
changes	(18)	(20)	(13)	143
Working capital changes	1	1	` 2	
Decrease in trade and other receivables	1	_	1	_

(19)

(11)

143

#### 17.2 Reconciliation of movements of liabilities to cash flows arising from financing activities:

Group	Rm
Lease liability Balance at 1 January 2022	1
Changes from financing cash flows Repayment of lease liability – 2022	(1)
Balance at 31 December 2022 and 2023	_
Company	
Amount due to subsidiary	
Balance at 1 January 2022	1 305
Changes from financing cash flows	
Amounts advanced by subsidiary	15
Changes from financing non-cash flows (refer to note 17.3)	
Redemption of redeemable preference shares by subsidiary	(1 013)
Dividend received from subsidiary	(307)
Balance at 31 December 2022	_
Changes from financing cash flows	
Amounts advanced by subsidiary	44
Changes from financing non-cash flows (refer to note 17.3)	
Dividend received from subsidiary	(44)
Balance at 31 December 2023	-

(17)

#### 17.3 Non-cash investing and financing cash flows

The dividend received (refer to note 4.3) was utilised to settle the loan account with Trencor Services (refer to note 17.2).

In the prior year, Trencor Services redeemed its redeemable preference shares (refer to note 4.4). The company utilised these funds together with the dividend received (refer to note 4.3) to settle the loan account with Trencor Services (refer to note 17.2).

# 18. Financial instruments and risk management

# 18.1 Accounting classifications and fair values

The carrying amounts and fair values of each category of financial assets and liabilities are as follows:

Group	Financial assets at amortised cost Rm	Financial liabilities at amortised cost Rm	Total carrying amount Rm	Fair value*
2023				
Financial assets Restricted cash	335		335	335
Cash investment	962		962	962
Cash and cash equivalents	117		117	117
	1 414		1 414	1 414
Financial liabilities Trade and other payables		3	3	3
riade and other payables		· ·	· ·	J
2022				
Financial assets Restricted cash	293		293	293
Cash and cash equivalents	988		988	988
	1 281		1 281	1 281
Financial liabilities	0.			
Trade and other payables		4	4	4
Company				
2023				
Financial assets				
Restricted cash Cash investment	335 962		335 962	335 962
Cash and cash equivalents	1		1	1
·	1 298		1 298	1 298
Financial liabilities				
Trade and other payables		2	2	2
2022				
Financial assets Restricted cash	293		293	293
Cash and cash equivalents	293 834		293 834	293 834
	1 127		1127	1127
Financial liabilities	1 121		1121	1121
Trade and other payables		2	2	2

<sup>\*</sup> The fair values of trade and other payables are their carrying amounts as they are a reasonable approximation thereof. The fair value of restricted cash, cash investment and cash and cash equivalents have been measured according to their level in the hierarchy table (refer to note 18.7).

#### 18.2 Overview

The risks arising from the use of financial instruments include:

- · credit risk;
- · liquidity risk; and
- market risk (including currency risk and interest rate risk).

This note presents information about the exposure to each of the above risks, objectives, policies and the process for measuring and managing risk, and the management of capital.

The overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on financial performance.

The directors have overall responsibility for the establishment and oversight of the risk management framework. Risk management is carried out by management at an operational level under policies approved by the directors. The board provides written principles for overall risk management, as well as written policies covering specific areas, such as foreign currency risk, interest rate risk, credit risk and investing excess liquidity.

The risk management policies are established to identify and analyse the risks in order to set appropriate risk limits and controls and to monitor risks and adherence to limits. Risk policies and systems are reviewed regularly.

The audit and risk committees oversee how management monitors compliance with risk management policies and procedures and reviews the adequacy of the risk management framework. Regular reviews of risk management controls and procedures are undertaken, the results of which are reported to the audit and risk committees.

#### 18.3 Credit risk

Credit risk is the risk of financial loss if a counterparty to a financial instrument fails to meet its contractual obligations.

#### 18.3.1 Credit risk exposure

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk from financial assets at 31 December was as follows:

	Group		Company	
	<b>2023</b> 2022 Rm Rm		2023 Rm	2022 Rm
Financial assets at amortised cost:				
Restricted cash	335	293	335	293
Cash investment	962	_	962	_
Cash and cash equivalents	117	988	1	834
	1 414	1 281	1 298	1 127

Restricted cash, cash investment and cash and cash equivalents

Funds on deposit are with various institutions both locally and offshore.

The restricted cash and offshore cash and cash equivalents are on deposit offshore with institutions which have investment grade credit ratings from the major ratings agencies.

SA rand call and short-term deposits and the cash investment have been placed with banks which have long-term and short-term S&P Global Ratings on the South Africa National Scale of zaAA/zaA-1+.

#### 18.3.2 Impairment

Restricted cash, cash investment and cash and cash equivalents

Impairment on restricted cash, cash investment and cash and cash equivalents has been measured on a 12-month ECL basis and reflects the short maturities of the exposures. The group considers that restricted cash, cash investment and cash and cash equivalents have low credit risk based on the external credit ratings of the counterparties, therefore the ECL allowance for these financial assets is considered to be nil.

# 18.4 Liquidity risk

Liquidity risk is the risk that group entities will not be able to meet their financial obligations as they fall due. The approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking reputational damage.

The risk is managed through cash flow forecasts and ensuring that adequate cash resources are maintained. In terms of the company's memorandum of incorporation, its borrowing powers are unlimited.

The following are the contractual maturities of financial liabilities including estimated interest payments.

Group	Carrying amount Rm	Contractual cash flows	One year or less Rm	More than one, less than five years Rm
2023				
Financial liabilities Trade and other payables	3	3	3	_
2022 Financial liabilities Trade and other payables	4	4	4	_
Company				
2023 Financial liabilities Trade and other payables	2	2	2	_
2022 Financial liabilities Trade and other payables	2	2	2	_

#### 18.5 Market risk

Market risk is the risk that changes in foreign exchange rates and interest rates will affect income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

# 18.5.1 Currency risk

Group entities are exposed to currency risk on transactions that are denominated in a currency other than the respective functional currencies of those entities, primarily the US dollar and SA rand. The currency in which these transactions are primarily denominated is the US dollar.

The following is an analysis of the financial instruments in terms of the currencies in which they are held, expressed in SA rand at 31 December:

	Group					
	2023		2022			
	SA rand Rm	US\$ Rm	Total Rm	SA rand Rm	US\$ Rm	Total Rm
Assets Restricted cash	_	335	335	_	293	293
Cash investment Cash and cash equivalents	- 111	962 6	962 117	– 149	839	988
Cash and cash equivalents	111	1 303	1 414	149	1 132	1 281
<b>Liabilities</b> Trade and other payables	3	_	3	4	_	4

	Company					
	2023		2022			
	SA rand US\$ Total Rm Rm Rm			SA rand Rm	US\$ Rm	Total Rm
Assets						
Restricted cash	-	335	335	_	293	293
Cash investment	-	962	962	_	_	_
Cash and cash equivalents	1	-	1	1	834	835
	1	1 297	1 298	1	1 127	1 128
<b>Liabilities</b> Trade and other payables	2	-	2	2	-	2
The following exchange rates applied during the year: Year-end rate US\$1 Average rate US\$1		R18,50 R18,39			R16,93 R16,29	

For the group and company, for the year ended 31 December 2023, a change of 1% in the foreign currency exchange rate used to translate the combined US dollar denominated financial assets of R1 297 million (2022: R1 127 million) would have increased or decreased the profit after tax for the year by R10 million (2022: R9 million).

The remainder of the US dollar denominated cash and cash equivalents of R6 million (2022: R5 million) represent the financial assets of a foreign operation translated into SA rand and, consequently, no sensitivity analysis is disclosed in respect of these financial instruments.

# 18.5 **Market risk** (continued)

#### 18.5.2 Interest rate risk

Group entities are exposed to interest rate risk as they place funds in the money market. This risk is managed by maintaining an appropriate mix of term and daily call deposits with registered financial institutions which are subject to compliance with the relevant regulatory bodies.

At 31 December, the interest rate profile of interest-bearing financial instruments was:

Gro	Group		Company	
2023 Rm	2022 Rm	2023 Rm	2022 Rm	
1 414	1 281	1 298	1 127	

Based on the SA rand and US dollar denominated financial asset balances at 31 December 2023, it is estimated that a 100 basis points increase/decrease in interest rates would result in an increase/decrease in interest income after tax of R10 million (2022: R9 million) for the group and company. This analysis assumes that all other variables remain constant.

#### 18.6 Capital management

Capital is regarded as total equity. The board's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain the business. The board determines dividends payable to shareholders.

The company may purchase its own shares on the market, if there are good grounds for doing so. In this regard, the directors will ensure the requirements of the Companies Act of South Africa, including the performance of the solvency and liquidity test, are satisfied and will take account of, inter alia, an appropriate capitalisation structure for the company, the long-term cash needs and the interests of the company.

There were no changes in the approach to capital management during the year.

Neither the company nor any of its subsidiaries are subject to externally imposed capital requirements.

# 18.7 Fair values

The fair values of financial instruments (refer to note 18.1) have been arrived at after taking into account current market conditions. All of the fair value measurements are recurring in nature.

Fair value hierarchy

Fair values are measured using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements:

- Level 1: Quoted market price (unadjusted in an active market for an identical instrument) that can be assessed at the measurement date.
- Level 2: Valuation techniques based on observable inputs, either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using quoted market prices in active markets for similar instruments, quoted prices for identical or similar instruments in markets that are considered less than active or other valuation techniques where all significant inputs are directly or indirectly observable from market data.
- Level 3: Valuation techniques using significant unobservable inputs. This category includes all instruments where the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices that are similar to instruments where significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

Company					
2023	2022				
Rm	Rm				

# 19. Related parties

# 19.1 Identity of related parties

The company has related party relationships with its subsidiaries (refer to note 4.1) and directors (refer to note 19.3).

# 19.2 Intra-group transactions and balances

Administration fee paid to Trencor Services	4	5
Dividend received from Trencor Services (refer to notes 4.3 and 13.1)	44	307
Decrease in investment in subsidiaries (refer note 4.4):		
Distribution received from TAC, net of exchange gain of R158 million	_	692
Redemption of preference shares by Trencor Services	_	1 013

# 19.3 Transactions with directors

The number of shares held by the directors and their associates in the issued share capital of the company at 31 December 2023 and 2022 were as follows:

		Company		
	Direct	Associates	Total	
David Nurek Eddy Oblowitz	10 000	10 000	10 000 10 000	
Ric Sieni Roddy Sparks	-	- 4 000	- 4 000	
	10 000	14 000	24 000	

There have been no changes in the above interests between the financial year-end and the date of this report.

The remuneration paid to the directors during the years ended 31 December 2023 and 2022 was as follows:

		Group			
		Contributions to			
			Life and		
	Guaranteed	Medical	disability	Total	
	remuneration	aid	cover	remuneration	
	R'000	R'000	R'000	R'000	
2023					
Non-executive directors					
David Nurek	897	_	_	897	
Eddy Oblowitz	483	-	_	483	
Roddy Sparks	460	-	-	460	
	1 840	-	-	1 840	
Executive director					
Ric Sieni	2 117	94	47	2 258	
Aggregate remuneration 2023	3 957	94	47	4 098	
2022					
Non-executive directors					
David Nurek	897	-	_	897	
Eddy Oblowitz	483	-	_	483	
Roddy Sparks	460	_	_	460	
	1 840	_	-	1 840	
Executive director	-				
Ric Sieni	2 025	83	32	2 140	
Aggregate remuneration 2022	3 865	83	32	3 980	
Malica and death to the death of the second access with a	-11				

Value-added tax is included in non-executive directors' remuneration.

# 20. Indemnity provided by Trencor in relation to the Halco Trust indemnitees

On 20 February 2018, Trencor, as a nominated beneficiary of the Halco Trust, received a vesting and distribution from the Halco Trust of the entire issued share capital of Halco Holdings Inc ("Halco"), which in turn held the shares in Textainer and TAC. Before the vesting and distribution were effected, Trencor was required to provide an indemnity in a negotiated amount of US\$62 million, inter alia, to the trustee of the Halco Trust, in lieu of the indemnity the trustee enjoyed under the Deed of Settlement of the Halco Trust at the time.

In terms of this indemnity, Trencor indemnifies the indemnitees detailed below against certain events, which include the incurrence of liabilities by the indemnitees, and against the incurrence of costs and expenses by the indemnitees in connection with the indemnity and the processes thereunder. The indemnity extends to liabilities, costs and expenses incurred by the indemnitees in relation to the administration and/or the termination of the Halco Trust, the liquidation of the corporate trustee of the Halco Trust, the escrow arrangements contemplated by the indemnity, liabilities, costs and expenses by the directors and shareholder of the corporate trustee of the Halco Trust associated with the aforementioned liabilities and other liabilities, costs and expenses incurred by the indemnitees pursuant to any joint matter in terms of the indemnity. The indemnitees include the corporate trustee of the Halco Trust, the directors and shareholder of such trustee, their respective successors in title, and the directors and shareholders of such shareholder and their respective successors in title, as well as any liquidator of the corporate trustee.

The indemnity terminates on 31 December 2024 and Trencor's maximum potential exposure under such indemnity is US\$62 million (2022: US\$62 million), for which an amount of US\$18 million (2022: US\$17 million) is currently held in accordance with the terms of an escrow agreement by an independent escrow agent in an interest-bearing escrow account in Liechtenstein (refer to note 6). The escrow balance will be so held until the indemnity terminates on 31 December 2024, after which date the escrow amount will only be available to Trencor. Trencor is contractually required in terms of the escrow arrangement linked to the indemnity to retain sufficient cash and other liquid assets equal to the full face value of the maximum potential exposure under the indemnity of US\$62 million, in effecting any distribution or corporate reorganisation. Restricted cash of US\$18 million (2022: US\$17 million) (refer to note 6) and the cash investment of US\$44 million (2022: US\$45 million, cash and cash equivalents) (refer to notes 8 and 9) have currently been earmarked against any such maximum potential exposure.

No contingent liability has been disclosed for this indemnity in the financial statements for the year ended 31 December 2023 as the directors believe that the possibility of an outflow of resources in relation to the indemnity, other than for costs and expenses, is remote.

# 21. Going concern

The company's approach to managing liquidity by managing its working capital, capital expenditure and cash flows, is to ensure as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the company's reputation. Ultimate responsibility for liquidity risk management rests with the board of directors. Typically the company ensures that it has sufficient cash on hand to meet operational expenses, including the servicing of financial obligations.

The going concern principle requires that the group and company financial statements be prepared on the basis that Trencor will remain in business for the foreseeable future.

In assessing the ability of the group and company to continue as a going concern, the board considered:

- · the group's financial budgets and cash flow forecasts;
- the performance of underlying business assets and their ability to make a positive contribution to the group's objectives; and
- the ability of the subsidiaries to declare dividends.

The board is of the view that, based on its knowledge of the group and the company, the group and the company have adequate resources at their disposal to settle obligations as they fall due and the group and the company will continue as going concerns for the foreseeable future and have thus prepared the group and the company financial statements on the going concern basis.

# 22. Events after the reporting period

The directors are not aware of any matters or circumstances arising since the end of the financial year, which will have a material impact on the financial position at 31 December 2023.